

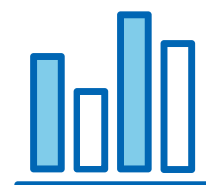
Insurance revenue



EUR **36.0**
billion

■ +3% (currency-adjusted)

Group net income



EUR **1,964**
million

■ +23%

Return on equity



21.5%

■ +2.1% points

Talanx Group: Essential key figures 9M 2025

Combined ratio (net/gross)



89.8%

■ -1.4% points

Outlook Group net income 2025



more than
EUR **2.4**
billion

■ raised

Outlook Group net income 2026



approx.
EUR **2.7**
billion

■ new